

Natalia Mouzoula

Principal Associate | ALN UAE | Anjarwalla Collins & Haidermota

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Background

Natalia is a disputes specialist based in Dubai. Her practice focuses on high-value cross-border disputes, including commercial and investor-State arbitration, common law litigation, and asset recovery. She acts for corporates, financial institutions, investors, and states across Africa, the Middle East, and South-East Asia.

Natalia has acted in a broad range of contentious matters for clients across several sectors, including oil and gas, construction and infrastructure, commodities and agribusiness, and shareholders disputes.

She is an EU-qualified lawyer, registered with the Athens Bar Association. She holds an LL.M. in International Dispute Settlement (MIDS) from the University of Geneva and the Graduate Institute of International Development Studies, an LL.M. in Public International Law, an LL.B. from the University of Athens, and a Minor Degree in Finance.

Natalia's background includes experience with Sidley Austin LLP (Geneva), Three Crowns LLP (Paris), and Quinn Emanuel Urquhart & Sullivan (Zurich).

Natalia often publishes articles on various topics and speaks at conferences.

Professional Membership

- Athens Bar Association, Greece

Professional Qualifications

2020: LL.M. in International Dispute Settlement, University of Geneva and Geneva Graduate Institute for International Development Studies, Geneva, Switzerland

2019: LL.M. in Public International Law, University of Athens, Athens, Greece

2018: LL.B. University of Athens, Athens, Greece

Career Summary

Apr 2025 – Date Principal Associate, Anjarwalla Collins & Haidermota

Apr 2023 – Mar 2025 Associate, Anjarwalla Collins & Haidermota

2022 – 2023 Associate Trainee, Sidley Austin LLP

2020 Juriste, Three Crowns LLP

2020 Contract Attorney, Quinn Emanuel Urquhart & Sullivan GmbH

2016 – 2018 Trainee Lawyer, SMLF, Mouzoulas & Associates Law Firm

Publications and Speaking Engagements

2025 “Digital Services Taxes and International Investment Law: A new battleground?” in P. Delimatsis et al (eds.), New Technologies and International Investment Law (CUP), Cambridge University Press

2025 “The Football Governance Model in Light of Recent Case Law from the Court of Justice of the European Union”, European Yearbook of International Economic Law 2025, co-authored (upcoming)

2025 Visiting Lecturer at ELSA Athens Summer School on International Investment Law 2022, Topic: “Compensation and Damages in International Investment Law”

2024 “Recent developments in the telecommunications sector in the Middle East and Africa”, Global Arbitration Review, Annual Review section

2024 “Transforming Investment in the Kingdom of Saudi Arabia: A New Legal Framework”, Kluwer Arbitration Blog, Wolters Kluwer, co-authored with Aisha Abdallah

2024 “Rethinking the Role of Arbitrators in Dispensing Justice”, ICCA Congress Book 2024, co-authored; part of ICCA Hong Cong Conference 2024, co-authored with Aisha Abdallah

2024 “International Arbitration: Enforcement under the NY Convention – theory vs reality: a Saudi, U.K., and U.S. perspective for GCC in-house counsel and practitioners”, Speaker at Global Legal Association (GLA) 5th Conference, Dubai, UAE

2023 “Gas Conflicts, Sanctions, and European Energy Contracts: Navigating Force Majeure and Hardship in Swiss Arbitration”, Jus Mundi, co-authored

2023 “Protecting The ‘Unfriendly’: Foreign Investors Against Russia in International Arbitration” (Jus Mundi, co-authored)

2023 “Exploring International Arbitration in Africa’s Construction Sector” (Jus Mundi, co-authored)

2022 Visiting Lecturer at ELSA Athens Summer School on International Investment Law 2022, Topic: “Fair and Equitable Treatment & Full Protection and Security in International Investment Law”

2022 Case summary & comment: Council of State of Greece, 668/2012 (Domestic Courts module of Oxford Reports on International Law)

2021 “Digital Services Taxes and International Investment Law: A new battleground?” (Colloquium “International Investment Law & New Technologies”, Tilburg, The Netherlands, 9 – 10 Dec. 2021)

2020 “Security for Costs in International Arbitration” (Arbitration, Mediation & Alternative Dispute Settlement (Nomiki Vivliothiki, 2020 Edn)

2020 Case summary & comment: Council of State of Greece, 1333/2001 (Domestic Courts module of Oxford Reports on International Law)

2020 Speaker at the Experts in Litigation and Arbitration (ELA) Conference, Topic: “The establishment and organization of the arbitral tribunal”

2019 “Taxation of Income from Services Provided by Non-Residents and Attribution of Income to Permanent Establishments through Fractional Apportionment: Double Taxation Treaties and National Laws” (Centre for Trade and Economic Integration (CTEI) Working Papers)

2018 “Materials on the Vienna Convention on the Law of Treaties: article-by-article summary of the Vienna Convention on the Law of Treaties jurisprudence” (Athens Public International Law Center)

Top Matters

- Representing a Mauritius investor as lead counsel in a Paris-seated investor-State arbitration against Mozambique under the Mauritius-Mozambique Bilateral Investment Treaty, administered by the PCA
- Secured a favourable award for a Canadian oil & gas company in a London-seated ICC arbitration concerning a petroleum concession and joint operating agreement under English law
- Representing a Canadian oil & gas company in a Singapore-seated ICC arbitration (USD 600 million) under Pakistani law; conducted oral advocacy in a jurisdictional hearing before a Tribunal chaired by Dr Laurent Lévy
- Secured interim relief for a Canadian entity in an ICC oil & gas arbitration against a Pakistani entity
- Handling enforcement of arbitral awards in the UAE (DIFC and onshore), including securing the first-ever enforcement in the UAE of an ICSID award exceeding USD 1 billion against a State and a State entity
- Representing a South African private equity firm in an LCIA shareholder dispute (London-seated, English law)
- Acting in a USD 15 million employment dispute under a grant agreement in ADGM courts
- Representing an Afghani entity in an ICC telecommunications arbitration